

Manston Airport
ACP (ACP-C3-2)
Consultation Strategy



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1. Introduction

This document focuses on the communications and stakeholder engagement strategy for the planning and delivery of the consultation regarding Stage 3 of the Manston Airport Airspace Change Proposal (ACP).

1.1. Manston Airport's ACP

In November 2018, the Change Sponsor RiverOak Strategic Partners (RSP) submitted a Statement of Need to the Civil Aviation Authority (CAA), which set out the objectives and requirements of the ACP. The CAA indicated that an airspace change was an appropriate mechanism to achieve the objectives in RSP's Statement of Need. A copy of the Statement of Need and other associated documentation can be viewed on the CAA airspace portal.

Following approval, the team began Stage 1 of the process and worked with relevant aviation industry stakeholders and community representatives to identify fixed constraints, develop eight Design Principles, and compile a list of all possible flight procedures. Stakeholders consulted throughout the ACP process were selected to ensure any critical, technical, and operational interdependencies were considered. They include air navigation service providers at neighbouring airports, the wider aviation community, and selected representatives of local communities, such as members of local authorities, parish councils, and MPs representing constituencies in the surrounding area.

In Stage 2, the team refined the list of procedures to ensure compliance with the Statement of Need and the Design Principles. A series of flight route options were developed by taking into account the input and feedback received from stakeholders on the design envelopes. These stakeholders were then invited to an online workshop to again share their views on the proposals, including: their route preference; any suggested amendments to the design; alternative ideas; and options they felt should not be taken forward. Finally, the list of options underwent a Design Principle Evaluation and were submitted to the CAA.

Reaching Stage 3 means the CAA is satisfied that the ACP, up to this stage, has followed the airspace change process set out in CAP 1616 (the CAA framework that defines the process for proposing, consulting on, and implementing changes to UK airspace design). These Design Options were used to develop a Full Options Appraisal, including our preferred combination. It includes assessments of the environmental impact, the change in noise, emissions, and fuel burn. The Full Options Appraisal will now be subject to a comprehensive public consultation. A Consultation Document has been produced to explain the options and their impact in detail. The Consultation Document and Full Options Appraisal will be available to view throughout the public consultation to inform responses.

This is a key part of the airspace change process where the wider views of residents, businesses, communities, local authorities, the public, and other stakeholders will be considered. We will undertake a proportionate, fair, and transparent consultation in line with the requirements of Stage 3 of CAP 1616, ensuring that all engagement activity is conducted openly and responsibly. Personal data collected through the consultation will be processed via the online Citizen Space consultation portal and in accordance with the UK General Data Protection Regulation (UK GDPR) and the Data Protection Act 2018.

2. Consultation overview

2.1. Aims

This Consultation Strategy outlines how we will design and deliver a consultation in line with the requirements of ACP Stage 3 of CAP 1616.

CAP1616 requires that consultation strategies take account of the Gunning Principles:

- **Gunning Principle 1:** Consultations must occur while proposals are still at a formative stage.
- **Gunning Principle 2:** Sufficient information needs to be supplied for the public to give the consultation 'intelligent consideration'.
- **Gunning Principle 3:** There needs to be an adequate time for the consultees to consider the proposal and respond.
- **Gunning Principle 4:** Conscientious consideration must be given to the consultation responses before decisions are made.

The strategy sets out the approach for informing and engaging relevant audiences, ensuring that all stakeholders have the opportunity to understand the proposal and provide meaningful feedback.

The strategy defines the process for first identifying and categorising stakeholders, then applying engagement methods that are appropriate to their level of interest or potential impact.

Stakeholder groups have been identified and are listed in Appendix A of this document.

In accordance with CAP 1616, this strategy aims to facilitate participation from a wide range of stakeholders through accessible and targeted communication channels. These include enquiry lines, printed and online materials, local media, and in-person engagement. The approach is designed to promote inclusivity, ensure transparency of information, and capture feedback effectively to inform the development of the proposal and subsequent reporting.

2.2. Consultation length

CAP1616 requires the consultation period to be proportionate to the consultation. Following current government guidance and best practice, a 12-week period has been chosen to enable wide and inclusive participation and considered responses from all stakeholder groups. The consultation period could be extended further to allow for any unexpected events and challenges. See Section 8 for further details.

The consultation is scheduled to begin in early 2026. This timing avoids the Christmas and New Year period, when availability among key stakeholder groups – such as local businesses, schools, sports clubs, community organisations, and political representatives – is typically reduced. Scheduling the consultation in the new year is intended to maximise accessibility and engagement across all audiences. If the consultation crosses a UK holiday period or there is a specific issue with the date, the length of consultation will be extended up to two weeks to compensate.

Proposed consultation programme

Activity	Location	Date
Consultation Launch	CAA airspace change portal	16th March 2026
Public Drop-In Session	San Clu Hotel, Victoria Parade, Ramsgate, Kent, CT11 8DT	22nd April 2026, 4pm - 8pm
Virtual Consultation Session	Online	28th April 2026, 6.30pm
Stakeholder Reminders	e-mail/social media	1st May 2026
Public Drop-In Session	Christ Church Hall, 47 William St, Herne Bay, CT6 5AG	25th April 2026, 1pm - 5pm
Virtual Consultation Session	Online	6th May 2026, 6.30pm
Consultation Closes	CAA airspace change portal	22nd June 2026

Indicative timeline of activities include:

Indicative timeline	Activity (for details see sections 4, 5 and 6)
Pre-launch (2 weeks before the launch)	<ul style="list-style-type: none"> - Initial letter and email to targeted stakeholders listed in Appendix A - Email invite for Parish Councils briefings - Local and social media advertising - Press release distributed to local media outlets - Dissemination of consultation posters in community locations such as village halls and libraries - Dedicated contact centre
Launch	<ul style="list-style-type: none"> - Citizen Space consultation portal open for feedback - Local and social media advertising - Dedicated contact centre
Core Phase of consultation	<ul style="list-style-type: none"> - Two in-person events - Online webinars - Local and social media advertising - Citizen Space consultation portal open for feedback - FAQ page available on the Citizen Space consultation portal - Dedicated contact centre
Mid-point	<ul style="list-style-type: none"> - Citizen Space consultation portal open for feedback - Reminders about the feedback submission deadline send via email to all targeted stakeholders listed in Appendix A - Local and social media advertising - Dedicated contact centre
End of consultation	<ul style="list-style-type: none"> - Thank you email to all targeted stakeholders listed in Appendix A - Dedicated contact centre - Summary document produced in the form of a Consultation Response Document, b available via the Citizen Space consultation portal - Follow-up engagement either via letter or email to stakeholders who requested follow-up information

2.3. Data sources

All technical information presented in the consultation materials will use the most up-to-date clearly referenced sources of data, with modelling carried out in line with best practice.

Noise contours will be produced using the UK civil aircraft noise model ANCON version 2.4, which is developed and maintained by the Environmental Research and Consultancy Department (ERCD) of the CAA on behalf of the Department for Transport. ANCON is fully compliant with the latest European guidance on noise modelling, ECAC. CEAC Doc 29 (Fourth edition), published in December 2016 (Ref 6).

The modelling will use radar data extracted from London Gatwick's Noise and Track Keeping (NTK) system. The outputs of this process will be:

- Daytime noise contours will be plotted from 51–72 dB LAeq (16 hour) in 3-dB steps.
- Nighttime noise contours will be plotted from 45–72 dB LAeq (8 hour) in 3-dB steps.
- The results of the necessary contour runs will be used for the Transport Analysis Guidance (TAG) noise analysis using the latest Department for Transport aviation noise workbook.
- Emission assessment will use annual 24-hour traffic data supplied by ICAO aircraft type for the years in question.
- Areas, populations and households within the contour areas will be estimated using the latest 2021 Census information supplied by CACI Ltd

3. Stakeholder identification

3.1. Defining the audience – inclusion criteria

To ensure the consultation reaches all appropriate audiences, an assessment was undertaken to identify the areas most likely to experience impacts from the proposed new arrival routes. This assessment informed the definition of the geographical catchment area used to identify and engage relevant stakeholders.

For Stage 3 of the ACP, all stakeholders who were engaged with during Stages 1 and 2 will continue to be invited to participate in the consultation. This ensures consistency of methodology and maintains the same consultation catchment area as applied in previous stages. These stakeholders are listed in Appendix A, and include representatives from airlines and industry, such as the National Air Traffic Management Advisory Committee (NATMAC), General Aviation and other airspace users, environmental groups, campaign groups, who may be impacted by the proposals due to their proximity to the airport and flight paths, and representatives from local authorities. These stakeholders will be able to further disseminate relevant information to their communities or members. Two stakeholder organisations consulted at Stage 2 have since disbanded: Maypole Airfield and Channel Gliding Club. These organisations have therefore been removed from the Appendix A list. We will ask stakeholders representing a wider community, membership, or authority to disseminate relevant information to their group, and we will provide them with relevant information and support where necessary.

We have identified a wide range of stakeholders within the noise contour area and overflight areas who may be impacted by the airspace change and who may have an interest in the reopening of Manston Airport. We have listed these stakeholders in Appendix B. These stakeholders will not directly receive consultation materials. However, they are likely to be reached through our locally targeted communications activity. This will include advertisements in local media, information shared by local authorities (including parish councils), and posters in community locations such as village halls and libraries. These stakeholders will also be able to access all consultation materials via the dedicated consultation portal and take part in the consultation through public events and other engagement opportunities provided.

3.2. Information Needs

This section outlines the information requirements of different stakeholder groups and explains how the consultation will ensure that all audiences, including those who may be harder to reach, have equitable access to information and opportunities to participate.

3.3. Seldom-heard audiences

Certain groups may be more difficult to reach through traditional engagement methods. To ensure that everyone who wishes to contribute has the opportunity to do so, particular care will be taken to make the consultation as accessible and inclusive as possible.

We will work closely with the local authorities listed in Appendix A to help identify these audiences, understand their preferred methods of engagement, and ensure that engagement activities are appropriate and proportionate. The engagement methods set out in this strategy have been selected with these audiences in mind. In particular, we will provide MPs, and parish, district, and county councillors with information about the consultation that they can distribute via newsletters, surgeries, and community forums. Emails will include the Consultation Document, the consultation materials, and an offer of a follow-up call to provide support in distribution. Councillors will be invited to direct us towards disengaged or under-represented groups in their wards, enabling targeted follow-up contact.

Because standard media or digital approaches may not reach all stakeholders equally, responses to this consultation will be accepted online or by post. We will engage with stakeholders through two open drop-in events where staff will explain proposals and assist with participation. A phone line and email address will be available for questions and clarifications. Non-digital consultation materials will be made available and, where appropriate, provided directly to individuals by post. All materials will be written in plain language, suitable for audiences without technical or aviation expertise, and made available in large, accessible, and easy-read formats in line with WCAG AA accessibility standards. Alternative formats, such as braille or translated versions, will be provided on request for the duration of the consultation period.

Engagement approach for seldom-heard audiences

Audience	Engagement approach
Older population	Thanet has a higher-than-average proportion of retired and older residents, some of whom may be digitally excluded or less confident online. To support participation, responses will be accepted by freepost as well as online, and three in-person drop-in events will provide opportunities for face-to-face explanation and assisted form completion. Posters will be placed in locations commonly used by older residents, including community centres, libraries, GP surgeries, supermarkets and care settings where appropriate. Printed materials and postal returns ensure that older residents are not reliant on digital access.
Language and ethnicity	The Thanet population is 89.2% White, with minority communities including Asian, Black and Mixed groups. Although 94.6% speak English as a main language, small but notable communities speak Polish, Romani, Slovak, Latvian, Romanian, Turkish, Russian, Lithuanian, Bulgarian, Tamil and Arabic. The consultation poster will be sent to culturally relevant locations including St Ethelbert's RC Church, Złoty, Polish Bistro and Baltic Branch Ltd. Translations of the Consultation Document will be provided on request. For Roma communities, who may face barriers including literacy and mistrust of formal processes, printed posters and freepost return details will be distributed through Cliftonville Community Centre to reduce digital dependency.
Socio-economic deprivation	Parts of Thanet experience high levels of deprivation, including the Newington Estate, which lies within the noise contour boundaries. Localised outreach will include posters and leaflets at Newington Community Association, Newington Library and Newington Family Hub, alongside additional placements recommended by councillors. We will also consider schools, care homes and youth settings to extend reach through posters.
Digitally excluded residents	Some residents may have limited internet access or low digital confidence. To ensure inclusivity, the consultation offers postal response routes, drop-in events with staff available to support residents, and printed copies of materials available on request. Posters and leaflets will emphasise non-digital ways to participate, including freepost returns and the enquiry phone line.
General seldom-heard residents/wider community	To ensure broad awareness across all rarely engaged groups, including those not reached through demographic or language targeting, consultation materials will be distributed in strategically selected public locations across the consultation area. These include libraries, supermarkets, community halls, public noticeboards and parish council venues. Councillors and community organisations will be invited to recommend additional sites to ensure proportionate coverage.

4. Engagement methods

In CAP1616 terms, 'engagement' is the activity undertaken to ensure stakeholders are aware of and understand the consultation, whereas 'consultation' is the formal stage in which we present our proposals and gather responses for analysis.

A range of engagement methods will be used to ensure the consultation is accessible, transparent, and inclusive, in line with the requirements of Stage 3 of CAP 1616. These methods are designed to reach all relevant stakeholders, including members of the public, local authorities, community organisations, and industry representatives. Each method has been selected to facilitate meaningful participation, provide clear and consistent information, and ensure that feedback can be captured effectively. The combination of online, in-person, and traditional communication channels will help ensure that stakeholders can engage with the consultation in the way that best suits their needs and preferences.

Consultees will be reminded wherever possible that the Consultation Document and Full Options Appraisal are available to view on the Citizen Space consultation portal.

We have assessed whether direct correspondence to individual properties would be appropriate and have concluded that it would not be proportionate with the scale of change proposed. Furthermore, issuing direct correspondence would require assumptions about who is or is not affected at a household level, which may produce inconsistent coverage and privacy concerns. Instead, we are ensuring fair and proportionate access by providing open consultation routes, social and local media adverts, targeted distribution of posters to areas of potential noise exposure and deprivation, and translated materials where needed.

4.1. Frequently asked questions (FAQ) page

An FAQ page will be developed and made available on the Citizen Space consultation portal throughout the core consultation period.

4.2. Initial letter and email

A preliminary letter and email will be sent to the targeted stakeholders listed in Appendix A before the launch of the consultation. The email to targeted stakeholders will include:

- information on the consultation materials
- consultation process and timeline
- how to participate and provide feedback.

4.3. Printed/digital consultation materials

Printed and digital materials will provide the following information:

a) overview of the proposals:

- clear description of the proposed airspace change, its purpose, and objectives
- maps, diagrams, and visual aids showing proposed flight paths and affected areas
- availability of hard copy consultation materials on request

b) consultation process and timeline:

- the start and end dates of the consultation period
- details of key milestones (e.g. public events, closing date for feedback)
- explanation of what happens next after consultation closes (e.g. how responses will be analysed and how feedback will influence the final proposal)

c) how to participate in the consultation:

- information on how to join public events and drop-in online webinar sessions will include:
 - dates, times, and venues
 - accessibility arrangements (e.g. parking, disability access)
 - details of any virtual engagement opportunities (e.g. webinars, online Q&A)
- clear instructions on how stakeholders can provide feedback, including:
 - online submission through the Citizen Space consultation portal
 - postal options for those unable to respond online.

Printed information posters about the consultation will be displayed in relevant regional locations within the consultation zone. These may include local GP surgeries, schools, and libraries. If needed and requested, we can also offer tailored drop-ins or mobile outreach events following discussions with the local authority. Venues that will be hosting public events as part of the consultation will also be asked to display promotional material as part of these agreements.

4.4. Online content

All consultation materials will be available to view on the Citizen Space consultation portal throughout the core consultation period. There will also be top-line information on the Manston/RSP website that will direct consultees to the Citizen Space consultation portal.

4.5. Local and social media advertising

We will advertise with both Thanet-based and Kent-wide news outlets such as the Kent Messenger, KentOnline, and The Isle of Thanet News to maximise the reach of the consultation, both via traditional print copies and online platforms. We will also ask parish council clerks to publish our advertisement on their websites and in their newsletters, such as Cliffsend Parish Council's *The Wave* and the *Birchington Parish Council Community Ad Magazine*. This will take place during the core consultation period and will be for a general stakeholder audience, particularly those who will not be sent specific targeted information.

To promote the consultation online, we will advertise on Facebook, Instagram, X, TikTok, and NextDoor.

4.6. Media relations

A press release will be distributed to local media outlets such as the Kent Messenger, KentOnline, The Isle of Thanet News, and ITV News Meridian, informing them of the upcoming consultation and how people can access information. It will be distributed two weeks before the commencement of the consultation.

4.7. In-person events

Two events will be held in easily accessible, appropriate venues in the local area during the core consultation period. Consultation materials including large scale boards, banners, consultation information posters, and interactive maps will be on display at these events. The interactive maps will be projected onto a screen, which consultees will be able to use via laptop with support from event staff if required. The Consultation Document and Full Options Appraisal will be available in print at both events. Although we will only be directly inviting those stakeholders who are identified in Appendix A, the event will be open to all members of the public.

4.8. Online events

For those who cannot travel or are unable to attend in-person events, we will host two online drop-in webinar sessions during the core consultation period to give people the opportunity to hear details and ask questions about the ACP, thereby extending the reach of our consultation.

Presentation slides linking to the Consultation Document and Full Options Appraisal, with key information and FAQ, will be made available to attendees after the event on the Citizen Space consultation portal to ensure vital information is easily accessible for online audiences.

4.9. Dedicated contact centre

Our existing dedicated contact centre will continue to be open during working hours before and throughout the core consultation period.

The centre can be contacted:

- via email:
 - manstonairspace@communityrelations.co.uk for any questions relating to the airspace process and this consultation
 - manston@communityrelations.co.uk for general enquires not related to airspace process
- via telephone: 0800 030 4137.

These contact methods will be publicised before and during the consultation.

5. Responding to the consultation

This section outlines how consultees can provide feedback on the proposed airspace change during the Stage 3 consultation. It sets out the accepted methods for submitting responses, the handling and recording of feedback, and the deadlines for participation. The approach has been designed to ensure that responses are collected in a consistent and transparent manner, in line with CAP 1616 requirements. Multiple response routes are provided to support accessibility and encourage participation from all stakeholder groups.

5.1. Online responses

The primary method for consultees to respond to the consultation will be via the Citizen Space consultation portal: this will be made clear across all materials related to the consultation.

Although a dedicated email address has been established for the Manston Airport ACP (manstonairspace@communityrelations.co.uk), this channel will be used solely for general stakeholder engagement and to provide updates on the progress of Stage 3 of the ACP. It will not be used for collecting or recording formal consultation feedback. Consultees will be informed that they are not able to formally respond to the consultation via this email address. Should any responses be received via the above email address, these will be redirected to the Citizen Space consultation portal.

5.2. Hard copies of responses

Hard copies of the feedback form will be distributed to consultees on request only. We will accept feedback sent by post to the freepost address clearly marked on the envelope: Freepost 1616.

We will transcribe all accepted written feedback forms and upload responses onto the Citizen Space consultation portal.

5.3. Deadline for responding

The deadline for online responses is 23:59 on Monday 22 June 2026, although postal responses will be accepted up to three working days after this deadline. Responses received after the aforementioned dates may not be taken into consideration.

To encourage responses, we will be sending reminder notifications at pre-determined intervals during the consultation, including a final reminder just before the deadline for responses.

5.4. Mid-consultation review

At the mid-point of the consultation, we will conduct a review to ensure that the consultation remains effective and compliant. Any highlighted issues can be corrected or adjusted, ensuring the consultation remains aligned with CAP 1616 objectives. Updates will be shared with the stakeholders listed in Appendix A via email and RSP's own media and web platforms.

6. Post-consultation and evaluation

Following the close of the consultation we will collate, review, and categorise the consultation responses where appropriate to group common feedback and themes. Following this, we will submit the categorisation document to the CAA, who will review a sample to ensure the categorisation has been done fairly. All feedback responses will be published on the Citizen Space consultation portal.

At the consultation close, a summary document will be produced in the form of a Consultation Response Document, which will be available via the Citizen Space consultation portal. This will provide a comprehensive outline to inform stakeholders of the results of the consultation, set out how their feedback has been considered and influenced the decision-making process, and confirm the next steps.

7. Follow-up engagement evaluation

Following analysis of the consultation responses, all participants who requested follow-up information will be contacted via their preferred method, either letter or email. These communications will thank participants for their involvement, provide a clear summary of the consultation outcomes, and outline the next steps in the process.

Web content will be distributed on the Manston/RSP website, thanking those who completed the consultation feedback questionnaire for their involvement and informing them of the top-line consultation outcomes and next steps.

Following the consultation, if there is a need for additional targeted engagement with specific audiences or local areas, this will be considered on a case-by-case basis. Any such engagement will be designed to address particular issues raised during the consultation and to ensure all relevant stakeholders have been appropriately informed and engaged.

8. Unforeseen circumstances evaluation

The consultation and engagement requirements of CAP 1616 require this strategy to explain ‘what steps will be taken to generate an appropriate level of participation and respond to unexpected events and challenges.’

Although it is by definition hard to predict what unexpected events or challenges may arise, this strategy seeks to mitigate any complications that could reasonably be seen as a risk.

Some examples of potential unexpected events or challenges could include but are not limited to:

- lower than appropriate participation rates
- negative coverage or reaction
- weather-based or logistical disruption to in-person events
- political or legal challenges.

Should any unforeseen events or challenges occur, Manston Airport will assess the circumstances, how far the consultation has progressed, and what alternative provisions can be put in place.

Depending on the nature of the occurrence, Manston Airport will consider the following courses of action:

- providing additional webinars/online events
- increasing spend on awareness or marketing
- rescheduling or increasing the number of public events
- extending the consultation period beyond 12 weeks (following discussions with the CAA).

Should any of the courses of action outlined above be required, Manston Airport will inform the existing stakeholders and additional consultees via email. A leaflet drop will be considered for the targeted consultees if it is proportionate to do so. The Citizen Space consultation portal will be updated with details, as will the RSP website.

9. Appendix A: List of targeted stakeholders

The tables below list stakeholders who have been contacted at Stage 3 of ACP.

Aviation stakeholders
Air Ambulance Kent Surrey Sussex (AAKSS)
ACOG
AGS
NATS
Aircraft Owners and Pilots Association (AOPA)
Airfield Operators Group (AOG)
Airlines UK
Airports UK
Airspace Change Organising Group (ACOG)
Association of Remotely Piloted Aircraft Systems UK (ARPAS-UK)
Aviation Environment Federation (AEF)
BAE Systems
Biggin Hill
Biggin Hill Airport
British Airline Pilots Association (BALPA)
British Airways (BA)
British Balloon and Airship Club
British Business and General Aviation Association (BBGA)
British Gliding Association (BGA)
British Hang Gliding and Paragliding Association (BHPA)
British Helicopter Association
British Microlight Aircraft Association (BMAA)
British Skydiving
CAA

Cargolux
Clipgate Airfield
Coyne Air
DfT
Drone Major
Gatwick Airport
General Aviation Alliance (GAA)
Guild of Air Traffic Control Officers (GATCO)
Hamilton Farm
Harringe Court Farm
Helicopter Club of Great Britain (HCGB)
Honourable Company of Air Pilots (HCAP)
Isle of Man CAA
Jet2
Kent Gliding Club
Light Aircraft Association (LAA)
London City Airport
Low Fare Airlines
Lydd Airport
Magma Aviation
Military Aviation Authority (MAA)
Ministry of Defence – Defence Airspace and Air Traffic Management (MoD DAATM)
NATS
NATS – London City Airport

Continued overleaf

Navy Command HQ
Network Airline
Pent Farm
Polar Helicopters – Manston
PPL/IR (Europe)
Rochester Airport
Southend Airport
UK Airprox Board (UKAB)
UK Flight Safety Committee (UKFSC)
United States Visiting Forces (USVF), HQ United States Country Rep-UK (HQ USCR-UK)
Turkish Airlines

Members of Parliament	
Name	Constituency
Polly Billington MP	Member of Parliament for East Thanet
Mike Tapp MP	Member of Parliament for Dover and Deal
Kevin McKenna MP	Member of Parliament for Sittingbourne and Sheppey
Helen Whately MP	Member of Parliament for Faversham and Mid Kent
Sojan Joseph MP	Member of Parliament for Ashford
Tony Vaughan MP	Member of Parliament for Folkestone & Hythe
Rosie Duffield MP	Member of Parliament for Canterbury
Roger Gale MP	Member of Parliament for Herne Bay and Sandwich

Parish and town councils

Sheperdswell with Coldred Parish Council

Eythorne Parish Council

Sandwich Town Council

Wingham Parish Council

Manston Parish Council

Minster Parish Council

Woodnesborough Parish Council

Ringwould & Kingsdown Parish Council

Ripple Parish Council

Eastry Parish Council

St. Margaret's at Cliffe Parish Council

Langdon Parish Council

Sutton by Dover Parish Council

Chestfield Parish Council

Walmer Parish Council

Barham Parish Council

Dover Town Council

Ramsgate Town Council

Tilmanstone Parish Council

Ash Parish Council

Nonington Parish Council

Acrise Parish Council

Leysdown Parish Council

Lyminge Parish Council

Broadstairs & St Peters Town Council

Westgate-on-Sea Town Council

Birchington Parish Council

St Nicholas-at-Wade with Sarre Parish Council

Monkton Parish Council

Acol Parish Council

Cliffsend Parish Council

Worth Parish Council

Preston Parish Council

Stourmouth Parish Council

Elmsted Parish Council

Chislet Parish Council

Herne and Broomfield Parish Council

Littlebourne Parish Council

Hoath Parish Council

Hersden Parish Council

Ickham and Well Parish Council

Deal Town Council

Fordwich Town Council

Hackington Parish Council

Bekesbourne-with-Patrixbourne Parish Council

Adisham Parish Council

Womenswold Parish Council

Whitfield Parish Council

Guston Parish Council

River Parish Council

Temple Ewell Parish Council

Lydden Parish Council

Denton with Wootton Parish Council

Kingston Parish Council

Continued overleaf

Aviation stakeholders

Bishopsbourne Parish Council

Bridge Parish Council

Blean Parish Council

Harbledown & Rough Common Parish Council

Thanington Parish Council

Lower Hardres & Nackington Parish Council

Upper Hardres Parish Council

Elham Parish Council

Swingfield Parish Council

Hawkinge Town Council

Alkham Parish Council

Cape-le-Ferne Parish Council

Hougham Without Parish Council

Graveney with Goodnestone Parish Council

Hernhill Parish Council

Boughton under Blean Parish Council

Dunkirk Parish Council

Chilham Parish Council

Chartham Parish Council

Petham Parish Council

Waltham Parish Council

Brook Parish Council

Stelling Minnis Parish Council

Paddlesworth Parish Council

Crundale Parish Council

Godmersham Parish Council

Hythe Town Council

Folkestone Town Council

Wickhambreaux Parish Council

Staple Parish Council

Northbourne Parish Council

Sholden Parish Council

Aylesham Parish Council

Westwell Parish Council

Canterbury Council

Goodnestone Parish Council

Local authorities

Canterbury City Council

Kent County Council

Thanet District Council

Dover District Council

Folkestone & Hythe District Council

Swale Borough Council

South East Councils

Ashford Borough Council

Environmental organisations

CPRE Kent

Kent Downs AONB

Woodland Trust

Natural England

Elmley Nature Reserve

National Trust

Campaign groups

Campaign Against Reopening Manston Airport

Don't Save Manston Airport group

Save Manston Airport Association

Friends of Manston Airport

Kent Needs Manston Airport

10. Appendix B: Other stakeholders

Parks and conservation groups
Sandwich and Pegwell Bay National Nature Reserve
Thanet Coast and Sandwich Bay SPA.
Prince's Beachlands
The Meadows
Minster Recreation Ground
RSPCA Isle of Thanet
Minster Woods
Minster Green and Orchard
Cottington Gardens
Pegwell Bay
Monkton Recreation Ground
Bakers Field
Cliffsend Park
Manston Park
Ellington Park
Pegwell Bay Country Park
King George VI Memorial Park
Rascal Bay - Manston
Pegwell Bay Bike Path
Boundary Park
Community Memory Orchard
Monkton Nature Reserve
St Stephens Park
Cliffsend Cove
Pegwell Nature Reserve

Coleman Crescent Park
Pegwell Bay Bird Hide
Ramsgate Tunnels
Ramsgate Beach
Courtstairs Park
Minster Marshes
Dane Valley Woods
Thanet Countryside Trust Nature Reserve
Cemetery Gates Allotments
Margate Road Allotments
Jackey Bakers Allotments
Quex Park Allotments
Brooke Avenue Garlinge Allotments
Brunswick Road Allotment
Dane Valley Allotments
Nash Road Allotment
Thanet Countryside Trust
Lymington Road Allotment
Dane Park
Westbrook Promenade
Minnis Bay
Sarre Trout Lake
South Cliff Parade
Beach Dumpton Bay

Continued overleaf

Parks and conservation groups

Broadstairs Undercliff Walking Trail

Broadstairs Cove

Abbey Green

Botany Bay Beach

Durrell Institute of Conservation and Ecology,
University of Kent

Environment Agency

Goodwin Sands

Jackey Bakers Field

Kent Wildlife Trust

Norman Road Allotment

Prospect Road Allotment

South East Rivers Trust

Thanet Coast SSSI

Tivoli Road Allotment

Viking Coastal Trail

Chilton Lane East Allotments

Chilton Lane West Allotments

Schools

Little Scarecrows Nursery School

Rosemary Nursery

Minster Day Nursery and Primary School

Great Oaks Small School

Minster Church of England Primary School

The Old Priory School

St Georges Church of England Foundation School

Chatham and Clarendon Grammar School

Bromstone Primary School

Newlands Primary School

Laleham Gap School

Newington Community Primary School

The Royal Harbour Academy

Chilton Primary School

Ramsgate Arts Primary School

The Llewellyn School and Nursery

St Laurence-in-Thanet Junior Academy

Dame Janet Primary Academy

St Crispins CP Infant School

Ellington Infant School

Ursuline College

Birchington CE Primary School

Garlinge Primary School and Nursery

King Ethelbert School

Christ Church C of E Junior School

St Saviours School

St Gregory's Catholic Primary School

Cheeky Monkeys Preschool

Hartsdown Academy

London House School of English

The Grange Montessori Nursery

Foreland Fields School

Monkton Church of England Primary School

Continued overleaf

Schools (continued)

Salmestone Primary School

Priory Infant School

Monkton C of E Primary School

St. Lawrence College Independent School

Drapers Mills Primary Academy

St Ethelbert's Catholic Primary School

Mother Goose Nursery

Dane Court Grammar School

The Learning Tree Preschool

Holy Trinity and St John's Church of England Primary School

Small Haven School

The Charles Dickens School

The Margate School

Buttons Pre-school – Spurgeons

Wellesley Haddon Dene School

St Anthony's School

St Mildred's Primary Infant School

St Peters-In-Thamet Church of England Junior School

Cliftonville Primary and Pre-School

Callis Grange Nursery and Infant School

The Avenues Montessori Nursery

St Nicholas At Wade Church of England Primary School

Stone Bay School

Palm Bay Primary School

Nursery, St Lawrence College

Chatham & Clarendon Grammar School

Hand in Hand Nursery

Sandwich Junior School

Sandwich Technology School

Eastry Church of England Primary School

Healthcare providers

Touchwood Pharmacy – Kent

Minster Surgery

Abbey Dental Care

Allied Health Professionals Services

Newington Road Surgery

Dashwood Medical Centre

Pilgrims Hospice Thanet

Queen Elizabeth The Queen Mother Hospital

St Peter's Surgery

Mocketts Wood Surgery

The Montefiore Medical Centre

Broadstairs Medical Practice

Community spaces

Acol Village Hall

Newington Community Centre

The Belle Vue Pub Ramsgate

The Corner

Westwood Manor House

Ramsgate Boating Pool

St James' Church Centre

The Avenue

Margate Hall

Monkton Village Hall

Oddfellows Hall

Ramsgate Small Boat Owners Association

The Centre

The Churchill Tavern

Enoteca

Albion House Hotel

The Sands Hotel

Comfort Inn

Ramsgate Youth Centre

Manor Hall

Queens Road Baptist Church

Rotary Club of Westgate & Birchington

Bell Meadow Pavilion

Holy Trinity Community Hall

Broadstairs Pavilion

The Guildhall

Newlands Family Hub

Care homes

Rose Farm House

Ebbsfleet House

Martins

Chartwell House

Sense

Wantsum Lodge

Ashdene House

The West Gate

Copperfield Court

Tulipa House

St Michael's Nursing Home

Westbrook House Integrated Care Centre

Shottendane Nursing Home

Avondale House

Roxburgh House

Dane End House

L and S Care Homes Limited - 3 York Terrace

Gordon Lodge Rest Home

Brenan House Residential Home

Sandmere Care Home

Keele House

Eaton Lodge Nursing Home

Avenues South East - 87 Westbrook Avenue

Rosedene Residential Care Limited

Westcliffe Villa

Highfield Residential Home

Springfield House

Ramsgate Care Centre

Yoakley House Care Home

Beach House

St Peters Home

North Lodge Care Home

Spencer House

Terrance House

Grenham Bay Court

SENSE - 89 Hastings Avenue

Kent House Residential Home

Forbesville

Aquarius Lodge

Deer Park Care Centre

Ashcroft Nursing Home

Caretech Community Services (No 2) Limited - 22
Prices Avenue

Treetops Residential Home

Claremont Care Home

Graywood Care Home

Green Gables

Autumnville

Maltreath Residential Care Home

The Avenues Care Centre

Willows Care Southern Limited

Wychedene Care Home

Cleveland House

Bradstowe Lodge

Maurice House

Port Regis

Places of worship

Community Church Ramsgate

St Augustine's Cross

St Mary's, Cliffsend

Redeemer Church Thanet

Minster Cemetery

St . Mildred's Priory

Salvation Army Church

Ramsgate Pentecostal Church

St Mary the Virgin Church, Minster

Christ Church, Broadstairs

Grace Community Church

Margate Baptist Church

St John the Baptist and Community Centre

St Catherine's Church Manston

Thanet and District Reform Synagogue

St Luke's Church Ramsgate

St Ethelbert's Church

St Peter's Church

New Life Family Church

The Greek Orthodox Church of the Archangel
Michael - Margate

Minster Abbey

Star of the East Hall Christian Spiritualist Church

St Austin & St Gregory Church

Coptic Church Margate

St Michael and St Bishoy Church

St James' Church, Westgate-on-Sea

Broadstairs Quaker Meeting

The Vale URC Church

Al-Birr Community Centre and Mosque

Holy Trinity Church Margate

St Mary Magdalene Church, Monkton

Grace Community Church

St Andrew's Church Broadstairs

All Saints Church Birchington

Saint Paul's Church

St Philip's Church, Palm Bay

St Laurence-In-Thanet Church, Ramsgate

Our Lady and St Benedict, Birchington

St Nicholas-at-Wade Church

Hardres Street United Church

Ramsgate Cemetery

Ramsgate Holy Trinity Church of England (Aided)
Primary School

RSP

Manston
Airport 

www.rsp.co.uk

